

Service and Agency Academic Chairs

James Davis

Mr. Davis is the CIA Chair for the Marine Corps University. During his military career he served in SE Asia as a platoon and company commander. Mr. Davis assisted in the rescue of the crew of the USS Mayaguez in 1975. He retired as the Commanding Officer, Marine Barracks, Charleston, S.C. Mr. Davis went into law enforcement for two years and served as a narcotics lieutenant for the Dorchester County Sheriff's Department in S.C. He joined the CIA in 1990 and has served in a variety of leadership billets from branch chief to group chief. Mr. Davis has deployed to both Iraq and Afghanistan as a member of the Associate Director of Military Affairs intelligence teams. His permanent position with CIA is at the CIA University.



His areas of expertise include:

- Intelligence
- Interagency Operations
- Leadership
- National Response
- Vietnam

Service and Agency Academic Chairs

Colonel Todd “Burt” Lancaster, USAF

Colonel Todd “Burt” Lancaster is the United States Air Force Chair at the Marine Corps War College. Colonel Lancaster is returning from a one year deployment to Afghanistan where he was the 438th Air Expeditionary Advisor Squadron Commander, Kabul, Afghanistan, responsible for building the Afghan National Army Air Corps helicopter force and flying Russian Mi-17 helicopters. Prior to deployment, Colonel Lancaster attended the NATO Defense College, Rome, Italy. From 2005 to 2007, Colonel Lancaster was the Director of Operations and then Squadron Commander of the 551st Special Operations Squadron, Kirtland AFB, New Mexico. He served his first staff tour at North American Air Defense Command/United States Northern Command as the Aide-de-Camp to the Commander, NORAD/USNORTHCOM. During the 2002-2003 academic year, Colonel Lancaster attended the United States Air Force Air Command and Staff College. From the years 1994 to 2002, Colonel Lancaster was a MH-53 PAVE LOW special operations helicopter pilot, serving at the 20th Special Operations Squadron, Hurlburt Field, FL; the 31st Special Operations Squadron, Osan, Korea; and the 21st Special Operations Squadron, RAF Mildenhall, UK. Colonel Lancaster started his flying career in 1990 as a T-37 Instructor Pilot, Reese AFB, after attending pilot training at the same base. He received his commission from the United States Air Force Academy. A command pilot, Colonel Lancaster has over 3300 flying hours, including over 250 combat hours and 100 combat sorties.



He holds a Bachelors of Science degree in International Affairs from the US Air Force Academy, a Masters in Educational Leadership from the University of Northwest Florida and a Masters in Military Science from the United States Air Force Air University.

His areas of expertise include:

- Building Partnership Capacity
- International Affairs/North Atlantic Treaty Organization/Western Europe
- Leadership
- Special Operations

Service and Agency Academic Chairs

Barry Levin

Mr. Levin is the current Department of State Chair and Co-Director of Regional Studies for the Marine Corps University. Mr. Levin is a career Foreign Service Officer at the Department of State, holding the rank of Minister-Counselor. Most recently, he was the Minister Counselor for Public Affairs at the American Embassy in Paris, France. Before that, he was the Counselor for Public Affairs and Acting Deputy Chief of Mission at the American Embassy in Athens, Greece. Other assignments include Senior Advisor for Public Affairs at the Foreign Service Institute in Arlington, Va.; Counselor for Public Affairs at the U.S. Mission to NATO in Brussels; and Press Attaché at the American Embassy, London. He was the Special Advisor for Public Affairs, Office of the Assistant Secretary for Public Affairs, Department of Defense at the Pentagon. Prior to that, he was the First Secretary for Press and Policy Officer at the American Embassy, New Delhi. Earlier assignments include Foreign Media Analyst for the U.S. Information Agency in Washington, D.C. and First Secretary for Press and Information at the American Embassy in Belgrade in the former Yugoslavia. He began his career with assignments in Chiang Mai, Thailand, and Tokyo, Japan. His languages include Japanese, Thai, Serbo-Croatian, Greek and French. Mr. Levin holds a Masters Degree in History, with a concentration in British History, from the University of Missouri. Additionally, he is a graduate of the National War College (Class of '92) at Fort Leslie McNair, Washington, DC.



His areas of expertise include:

- International Relations
- Military History
- National Security
- Public Affairs
- War-Gaming

Service and Agency Academic Chairs

Lieutenant Colonel Michael Lewis, USA

Lieutenant Colonel Lewis is the Special Operations Chair, Marine Corps University, Quantico, VA. He first entered military service in 1986 as an enlisted Combat Engineer in the Oregon Army National Guard. He was commissioned in 1988 in the Engineer Branch where he served as an Engineer Platoon Leader until entry on active duty in September 1989 as an Aviation Officer. His first assignment after initial flight training was to the 10th Mountain Division where he served as an AH-1 Cobra Platoon Leader, Battalion and Squadron Intelligence Officer, and Assistant Operations Officer from 1991-1994. Upon completion of the Aviation Officer Advanced Course, Maintenance Officer Course, and CH-47D Aircraft Qualification Course at Ft Rucker, Alabama, he was assigned to 2-502d Aviation Regiment in Camp Humphreys, Korea in May 1995 as an Aviation Maintenance Officer.



From 1996-2000 and 2001-2005, LTC Lewis served with the 160th Special Operations Aviation Regiment (SOAR) in various positions including MH-47E Platoon Leader and Company Commander, Regiment Headquarters Company Commander, Adjutant, and Battalion Operations Officer. In May 2005, he was assigned to the Deputy Director for Special Operations, J-3, the Joint Staff where he served as an Action Officer and Chief, Sensitive Activities Branch until July of 2008.

LTC Lewis is a graduate of Oregon State University with a Bachelor of Science in Biology Education and Nova Southeastern University with a Master of Science in Computing Technology in Education. His military education includes the Aviation Officer Basic and Advanced Courses, the U.S. Army Command and General Staff College, the Air Assault and Airborne Courses, and several aviation and special operations related training courses.

LTC Lewis has served in several major operations including Operation Restore Hope in Somalia and Operations Enduring Freedom and Iraqi Freedom.

His areas of expertise include:

- Counterterrorism Programs and National Policy
- Insurgencies and the Roots of Violent Extremism
- National Security Reform
- Special Operations Theory and Application

Service and Agency Academic Chairs

Bruce MacKay, J.D.

Mr. MacKay is the Defense Intelligence Agency Chair for the Marine Corps University. He retired from the US Army as a career intelligence collector, with operational assignments in Europe and Asia, and has served since 1998 with the Defense Intelligence Agency in a variety of capacities. His most recent assignment with DIA was as a senior staff officer in the Defense Counterintelligence and Human Intelligence Center, responsible for assessing the effectiveness and viability of Defense HUMINT worldwide. Prior to joining the Center, he led an instructional team delivering the nation's only all-source intelligence collection management training program. From 2002-2003, Mr. MacKay was on loan to the Special Court for Sierra Leone as legal advisor to the prosecutor of the world's first war crimes tribunal formed by partnership between the United Nations and a sovereign state. Before departing Washington for West Africa, he served as one of the original legal advisors to the then-new Defense HUMINT Service, to the Central MASINT Organization, and to the Defense Attaché System. In 1998, Mr. MacKay left California's largest trial lawyer firm to return to government service; in private practice, he was a civil litigator handling complex commercial litigation involving environmental, insurance, surety, construction defect, and medical malpractice issues. He holds a bachelor's degree in political science and Soviet Affairs from the University of Maryland, and a juris doctor degree from Brigham Young University. His languages, at varying levels of fluency, include Russian, German and Spanish. Mr. MacKay has presented at the Joint Military Intelligence Training Center; The Judge Advocate General's School, US Army; the National Defense Intelligence College, the FBI Academy, the Drug Enforcement Administration, the Joint Counterintelligence Training Academy, the Central Intelligence Agency, and to government entities of the Russian Federation, the Republic of Croatia, the Federal Republic of Germany, and the United Kingdom of Great Britain and Northern Ireland.



His areas of expertise include:

- Computer Law
- Ethics in Intelligence Collection
- Foreign Relations
- Human Rights and War Crimes
- Intelligence History
- Intelligence Oversight
- Legal Ramifications of Intelligence Collection
- The National Intelligence Community
- Rule of Law

Service and Agency Academic Chairs

Colonel Philip L. Swinford, U.S. Army

Colonel Swinford is the Marine Corps University Lieutenant General Robert Eichelberger Army Chair and serves as Military Faculty within the Marine Corps War College. A career Infantry officer, he has served in a variety of duty positions including command and staff assignments through corps-level as well as acquisition, training, and educational assignments. His operational experience includes service with Multi-National Division-Baghdad as the Chief Advisor to the 9th Iraqi Army Division (Mechanized). His most recent previous assignment was as the Deputy Director, Marine Command and Staff College at Quantico, Virginia. He holds a Bachelors of Science Degree in Chemical Engineering from Michigan Technological University, a Masters of Military Arts and Science from the U.S. Army Command and General Staff College, and a Masters of Military Strategy from the U.S. Army War College.



His areas of expertise include:

- Joint planning and doctrine
- Leadership
- Operational and strategic planning
- U.S. Army organizations, operations, and doctrine

Service and Agency Academic Chairs

Logistics Chair

Col Thomas J. Keating (USMC)

No bio or photo available

Marine Corps University Foundation Sponsored Chairs

Brigadier General Thomas V. Draude, (USMC Retired)

General Draude serves as the General Robert H. Barrow Distinguished Chair of Military Studies. General Draude has extensive military experience, including ten personal awards for combat, including two Silver Stars and the Purple Heart for service in Vietnam. General Draude served as Assistant Division Commander of the First Marine Division, where his duties included responsibility for the deception operations carried out by Marines during Operations Desert Shield and Desert Storm. He also served as Director of Marine Corps Public Affairs and was a member of the Presidential Commission on the Assignment of Women in the Armed Forces. In addition to his military service, General Draude has ten years of business experience at leadership posts within a Fortune 500 company. Additionally, General Draude has taught classes on the Vietnam War and the Strategy of War at Saint Leo University in Tampa, Florida, and currently teaches “Information Operations”, a Command and Staff elective at the Marine Corps University.



His areas of expertise include:

- Information Operations/Deception
- Leadership
- Public Affairs
- Vietnam
- Women in the Military

Marine Corps University Foundation Sponsored Chairs

Matthew Hughes, Ph.D

Dr Matthew Hughes holds the Maj-Gen Matthew C Horner Chair in Military Theory at the US Marine Corps University, 2008-10. He is a Reader in History at Brunel University, UK. A graduate of the School of Oriental and African Studies (BA 1988) and the London School of Economics (MSc 1989), he completed his PhD in War Studies at King's College London in 1995. He is a qualified teacher (Teaching Certificate, Cardiff University 1991). His publications include seven books and articles in journals such as 'War and Society,' 'Journal of Military History,' 'Journal of Strategic Studies,' 'International History Review,' 'English Historical Review,' and 'Small Wars and Insurgencies.'



His areas of expertise include:

- British Army
- Contemporary Military and International History
- First World War
- Modern Middle East

Marine Corps University Foundation Sponsored Chairs

Lieutenant General Van Riper, (USMC Retired)

Lieutenant General Van Riper retired from the United States Marine Corps on 1 October 1997 after more than 41 years of commissioned and enlisted service. In the course of seven tours in the Fleet Marine Force, he saw duty in each of the three active divisions, commanding at every level from infantry platoon to division. He experienced combat during five of these tours.

He is a graduate of Marine Corps Amphibious Warfare School, Navy College of Command and Staff, Army War College, and the Army's Airborne and Ranger Schools.



He has served at various times as a member of a number of defense and service advisory boards and panels. He was the Chairman of the Board of Directors for the Marine Corps Heritage Foundation from 2001 to 2007. He currently holds the Bren Chair at Marine Corps University.

Lieutenant General Van Riper continues to participate in an array of defense and security related war games, seminars and conferences, both in the United States and overseas, and he lectures frequently at military war colleges and command and staff colleges. He also consults on national security issues for U.S. Government organizations and agencies as well as commercial firms.

His areas of expertise include:

- Force Development
- Future War
- Operational Art
- Red Teaming
- System Theory

Academic Scholars

Bruce I. Gudmundsson, Ph.D

Bruce I. Gudmundsson is an historian who specializes in military innovation, the way that armed forces deal with radical changes in their operating environments. He is particularly interested in the relationship between professional military education and the ability of organizations to respond to new challenges. Gudmundsson was educated at Yale College and Oxford University, served in the Marine Corps Reserve for a total of twenty years (eight of which were spent on active duty), and has taught at Oxford, the Royal Military College at Sandhurst, the Marine Corps Command and Staff College, and the School of Advanced Warfighting.



A prolific writer, Gudmundsson has written seven books and several hundred shorter works. His books deal with innovation in twentieth-century military organizations. His shorter works include magazine articles, management case studies, doctrinal manuals, concept papers, translations, book reviews, and tactical decision games. At present, Gudmundsson is editing (with Sanders Marble) of an anthology of articles about artillery in World War I and writing (with Jonathan Shay) of a series of books on leadership, cohesion, and trust.

At present, Gudmundsson is the Senior Fellow for Case Studies at the Marine Corps University. As such, he conducts frequent workshops on the case study method, assists instructors throughout the Marine Corps to incorporate case studies into their classes, and leads an effort to create case study materials that are custom-tailored to the needs of Marines.

His areas of expertise include:

- Acquisition of Equipment For Land Forces, 1850 to Present
- Amphibious Warfare in the 20th Century
- The Case Study Method
- Combat Development, with Particular Reference to Organization, Training, and Unit Cohesion
- Curriculum Design
- The History of Field Artillery, 1850 to Present
- Maneuver Warfare Theory
- Organization and Tactics of land Forces, 1850 to Present
- Small States and Military Power
- The US Marines in Latin America, 1909-1934
- The US-Mexican Border, 1848 to Present

Academic Scholars

Paula Holmes-Eber, Ph.D

Paula Holmes-Eber is a Professor of Operational Culture. She advises staff at the Center for Advanced Operational Culture Learning on academic matters concerning culture, Islam, Arab society and North Africa.

Paula completed her Master's and Doctoral degrees in Anthropology from Northwestern University. She holds a B.A. *magna cum laude* from Dartmouth College, a Certificate in African Studies from Northwestern University and a Certificate in Tunisian Arabic from the Ecole Bourguiba des Langues Vivantes in Tunis, Tunisia. Her research and expertise focus on kinship and social networks in Arab and Muslim culture in North Africa.

Prior to her current position, Paula was an Assistant Professor of Anthropology at the University of Wisconsin—Milwaukee and a Visiting Scholar in the Middle East Center at the Jackson School of International Studies at the University of Washington. She is fluent in French, Arabic, German and Italian and has lived and traveled in over forty countries including Tunisia, Morocco, Turkey, Israel, Mongolia, China, Taiwan, Japan, Russia and Tonga.



Dr. Holmes-Eber is the author of three books: *Applying Operational Culture: Perspectives from the Field*, co-authored with Patrice Scanlon and Andrea Hamlen (Marine Corps University Press, 2009); *Operational Culture for the Warfighter: Principles and Applications* co-authored with Barak Salmoni (Marine Corps University Press, 2008) and *Daughters of Tunis: Women, Family and Networks in a Muslim City* (Westview Press, 2003). She is the author of several entries in the *Encyclopedia of Women and Islam*. Her most recent publications include articles on “Incorporating Culture into the Marine Corps Planning Process” (*Marine Corps Gazette*); “Operational Culture for Marines” (*Marine Corps Gazette*); “Where’s the ‘So What’?: Teaching and training culture in the Marine Corps (*In Military Mind in Modern Warfare: Transformations in World Warfare and Military Professionalism*) and “A day in the life of the Marine Corps Professor of Anthropology,” (*Anthropology and the Military: Charting the Future of Research and Practice*.)

Her areas of expertise include:

- Culture and military operations
- Culture and planning
- Islam
- Middle East and Arab culture
- North Africa
- Social networks

Academic Scholars

Mark Moyar, Ph.D

Dr. Mark Moyar currently holds the Kim T. Adamson Chair of Insurgency and Terrorism at the U.S. Marine Corps University in Quantico, Virginia, where he has also taught on the faculty of the Command and Staff College. He received a B.A. summa cum laude in history from Harvard University and a Ph.D. in history from Cambridge University. His books include *A Question of Command: Counterinsurgency from the Civil War to Iraq* (Yale University Press, 2009); *Triumph Forsaken: The Vietnam War, 1954-1965* (Cambridge University Press, 2006); and *Phoenix and the Birds of Prey: Counterinsurgency and Counterterrorism in Vietnam* (Naval Institute Press, 1997, and University of Nebraska Press, 2007). His articles have appeared in the *New York Times*, the *Wall Street Journal*, the *Washington Post*, and many other publications. Dr. Moyar has taught previously at Cambridge University, the Ohio State University, and Texas A&M University.



His areas of expertise include:

- Counterinsurgency
- Cultural awareness
- Intelligence
- Leadership
- Policy and Strategy
- The Vietnam War

Academic Scholars

Dr. Patrice M. Scanlon

Dr. Scanlon is the Director of the Leadership Communication Skills Center at Marine Corps University where she teaches about and helps students to develop effective communication and research skills. Dr. Scanlon served as an Instructor in Business Administration at the University of Mary Washington, Fredericksburg, VA; Antelope Valley College, Lancaster, CA; Central Texas College, Ramstein AB, Germany. While an educator at these schools, she developed and taught several writing and speaking intensive courses that focused on leadership communication, interpersonal and group communication, business communication, public speaking, and research methods. Dr. Scanlon also taught masters and doctoral level research methods and scholarly writing classes at George Washington University.



When not working in higher education, Dr. Scanlon served as a Public Affairs Director for the U.S. Air Force at Edwards AFB, CA and at Ramstein AB, Germany, as well as a communications and government affairs consultant for small businesses, government agencies, school districts, and non-profit organizations. Dr. Scanlon holds a masters degree in Human Relations and Organizational Behavior from the University of Oklahoma and a doctorate in Human and Organizational Studies from George Washington University. Dr. Scanlon's research has been published in journals and books, and she has presented at several conferences and guest lectured at various universities, business entities, and government agencies.

Her areas of expertise include:

- Adult Learning
- Leadership
- Organizational Communication
- Organizational Culture
- Research Methods
- Social Cognition

Academic Scholars

Amin Tarzi

Amin Tarzi is the Director of Middle East Studies at the Marine Corps University in Quantico, Virginia. In his position, Dr. Tarzi supports the MCU by providing a resident scholar with expertise in Middle East and South/Central Asia, representing the Marine Corps at various academic and professional forums, and providing expert advice for all Professional Military Education programs. Prior to joining the MCU, Dr. Tarzi was with Radio Free Europe/Radio Liberty's Regional Analysis team focusing on Afghanistan and Pakistan. While working at RFE/RL, he also taught courses in political Islam, cultural intelligence, terrorist organizations and similar topics at the Washington-based Center for Advanced Defense Studies. Before joining RFE/RL, Dr. Tarzi worked as Senior Research Associate for the Middle East at the Center for Nonproliferation Studies, Monterey Institute of International Studies where he primarily researched Iran and its missile and nuclear developments and policies. At the Monterey Institute, Dr. Tarzi also taught a graduate seminar on Middle East security policies and threat perceptions with focus on Egypt, Iran, Iraq and Israel. His work experience includes the post of Political Advisor to the Saudi Arabian Mission at the United Nations and the position of Researcher/Analyst on Iranian affairs at the Emirates Center for Strategic Studies and Research in Abu Dhabi. In addition to his formal work, Dr. Tarzi participated for five years in a series of informal Track II meetings with civilian and military personalities from Iran, Israel and several Arab states to discuss threat perceptions, security and confidence building measures, among other topics. He has lived and traveled extensively in Afghanistan, Pakistan, Uzbekistan, and the United Arab Emirates and has traveled several times to Iran and other Middle Eastern and Central Asian countries. He earned his Ph.D. and M.A. degrees from the Department of Middle East Studies at New York University. His latest works are *Taliban and the Crisis in Afghanistan*, a co-edited volume with Professor Robert D. Crews of Stanford University (Harvard University Press, 2008) and *The Iranian Puzzle Piece: Understanding Iran in the Global Context* (MCU Press, 2009).



His areas of expertise include:

- Counter- and nonproliferation
- History and historical narratives
- Impact of regional policies in the Greater Middle East on U.S. national security and interests
- Middle East, with emphasis on Iran, Afghanistan, and Pakistan
- Role of justice in state-building
- Track II Diplomacy